



# Norfolk Island Ports Management Strategy

Project overview fact sheet – September 2020

## Norfolk Island Ports Management Strategy

The Australian Government is developing the Norfolk Island Ports Management Strategy for the long-term management and infrastructure of Norfolk Island ports. The strategy is being developed by Grosvenor Performance Group (Grosvenor) and its specialist subcontractor, Consult Marine, to ensure reliable and safe port operations to support the economic wellbeing and sustainability of the Norfolk Island community.

The project will explore all options across three key areas:



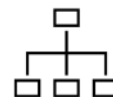
### 1 | Infrastructure

Presented by location, the infrastructure required to support the operation of ports on Norfolk Island.



### 2 | Freight

How goods, plant and equipment get to, on and off Norfolk Island.



### 3 | Governance

How Norfolk Island ports are governed.

## What has already happened?

The Ports Management Strategy process is currently under way. Comprehensive research, benchmarking, on-island and teleconference stakeholder consultations were conducted throughout the second half of 2019.

Outcomes from the research and consultations were analysed, with interim findings presented to the department in early 2020. The project was temporarily paused due to the COVID-19 response. It has now recommenced with a broader focus than its original scope of Cascade and Kingston ports.

Following additional research of historical literature and consideration of recent options for ports management, all options identified by Grosvenor will be provided to Norfolk Island stakeholders and the community for consultation as part of the development of the Ports Management Strategy.

## What is happening now?

All identified options are being presented to the Norfolk Island community and stakeholders through an options paper. Grosvenor invites the community and stakeholders to share their views on each option in the Norfolk Island Ports Management Strategy Questionnaire and to provide feedback on any identified gaps and/or additional options.

Stakeholder engagement will commence in the week of 5 October, 2020.

## How to provide feedback

The options paper provides a description for each option across the three key areas: infrastructure, freight and governance. For some options, illustrations are included as well as some interim analysis, including potential advantages, strengths and challenges. You are invited to review the options paper and:

1. identify any gaps to let us know what, if any, options are missing
2. share your thoughts on the performance of each option against the design objectives, using the Norfolk Island Ports Management Strategy Questionnaire, which can be found within the paper.

Whilst travel restrictions remain in place, you can choose to provide your feedback and complete the questionnaire in the following ways:

1. Use the tables provided in the paper, record your score and return your completed tables by email to [NIPortsProject@grosvenorpg.com.au](mailto:NIPortsProject@grosvenorpg.com.au) or provide it to the Office of the Administrator.
2. Use the digital form located on the internet [here](#).
3. Request a virtual consult, over telephone or through a digital meeting facility such as MS Teams, by emailing [NIPortsProject@grosvenorpg.com.au](mailto:NIPortsProject@grosvenorpg.com.au) or by calling us on 00 61 2 6274 9200.

Dependent on travel restrictions, on-island consultations will occur at a later date.

## What will happen next?

The project team will:

- > update the options with any gaps surfaced during this round of stakeholder consultations
- > collate results and commence narrowing of options based on performance and insights from our research and stakeholder feedback
- > identify a refined set of viable options to test with the community and stakeholders, following which we will draft and finalise the Norfolk Island Ports Management Strategy.

## Find out more

To find out more, please contact the project team by phone or email.

00 61 2 6274 9200

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